\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{24}{|l|}{Amazon Web Services DCF} \\
\hline \multicolumn{24}{|l|}{1 - <--Change this from 1 through 5 to toggle between scenarios} \\
\hline \multicolumn{24}{|l|}{Exhibit 1: AWS Discounted Cash Flow Model} \\
\hline \multicolumn{2}{|l|}{\multirow[t]{2}{*}{Exhlibit : AWS Discounted Cash Flow Model
Scenario:
Super Bear
10/5/2022}} \& \multicolumn{22}{|c|}{\multirow[t]{2}{*}{Twelve Months Ended}} \\
\hline \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \\
\hline Net Sales \& \& \$62,202 \& \$83,186 \& \$104,897 \& \$129,443 \& \$156,238 \& \$184,361 \& \$212,568 \& \$239,352 \& \$263,048 \& \$286,722 \& \$309,946 \& \$332,262 \& \$353,195 \& \$375,446 \& \$395,720 \& \$413,528 \& \$432,137 \& \$447,694 \& \$463,810 \& \$480,508 \& \$497,806 \& \\
\hline Operating Income \& \& 18,532 \& 25,331 \& 32,365 \& 40,318 \& 49,000 \& 58,12 \& 67,251 \& 75,929 \& 83,606 \& 91,276 \& 98,801 \& 106,032 \& 112,814 \& 120,023 \& 126,592 \& 132,362 \& 138,391 \& 143,431 \& 148,653 \& 154,063 \& 159,668 \& \\
\hline Less: Income Taxes \& 25.0\% \& $(4,633)$ \& $(6,333)$ \& $(8,091)$ \& $(10,080)$ \& $(12,250)$ \& $(14,528)$ \& $(16,813)$ \& $(18,982)$ \& (20,901) \& $(22,819)$ \& (24,700) \& $(26,508)$ \& $(28,203)$ \& $(30,006)$ \& $(31,648)$ \& $(33,090)$ \& $(34,598)$ \& $(35,858)$ \& $(37,163)$ \& $(38,516)$ \& (39,917) \& \\
\hline nopat \& \& 13,899 \& 18,998 \& 24,274 \& 30,239 \& 36,750 \& 43,584 \& 50,438 \& 56,946 \& 62,704 \& 68,457 \& 74,101 \& 79,524 \& 84,610 \& 90,017 \& 94,944 \& 99,271 \& 103,793 \& 107,573 \& 111,990 \& 115,547 \& 119,751 \& \\
\hline Add: Depreciation and Amortization \& \& $$
10,653
$$ \& $$
13,322
$$ \& $$
16,665
$$ \& 20,844 \& $$
26,070
$$ \& $$
32,607
$$ \& $$
40,784
$$ \& $$
51,010
$$ \& 63,800 \& $$
79,798
$$ \& $$
99,807
$$ \& 105,944 \& 111,700 \& 117,819 \& 123,395 \& $$
128,292
$$ \& 133,409 \& 137,687 \& 142,120 \& 146,711 \& 151,468

(151468) \& \\
\hline Unlevered free Cash Flow \& \& \$2,505 \& \$ 52,658 \& \$3,633 \& (45,406 \& (58,301 \& (63,490) \& (71, ${ }^{(12738}$ \& \$ ${ }_{\text {¢27,7,823 }}$ \& \$83,599) \& \$55,835 \& (97, 9 ,101) \& $\stackrel{(105,94)}{\$ 7,524}$ \& (1111,00) \& (117,89) \& $\stackrel{1123,95)}{(99,944}$ \& $\stackrel{(128,222)}{(99,271}$ \& (133,409) \& $\stackrel{(137,68)}{\$ 107,573}$ \& $\stackrel{(142,120)}{\$ 111,900}$ \& $\stackrel{(146,711)}{\$ 115,547}$ \& ${ }_{\text {¢ }}(1119,4581$ \& \$2,442,915 \\
\hline Discount Rate \& 10.0\% \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& Cap Rate \& 5.0\% \\
\hline Present Value of UFCF \& \$781,560 \& - \& \$650 \& \$3,86 \& \$4,580 \& \$6,394 \& \$8,994 \& \$12,124 \& \$16,102 \& \$20,830 \& \$26,226 \& \$32,221 \& \$31,433 \& \$30,402 \& \$29,406 \& \$28,198 \& \$26,801 \& \$25,473 \& \$24,02 \& \$22,616 \& \$21,307 \& \$20,073 \& \$390,445 \\
\hline Growh: \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& 20.rr cacr \\
\hline Net Sales \& \& 37.1\% \& 33.7\% \& 26.1\% \& 23.4\% \& 20.7\% \& 18.0\% \& 15.3\% \& 12.6\% \& 9.9\% \& 9.0\% \& 8.1\% \& 7.2\% \& 6.3\% \& 6.3\% \& 5.4\% \& 4.5\% \& 4.5\% \& 3.6\% \& 3.6\% \& 3.6\% \& 3.6\% \& 11.0\% \\
\hline Operating Income \& \& 37.0\% \& 36.7\% \& 27.8\% \& 24.6\% \& 21.5\% \& 18.6\% \& 15.7\% \& 12.9\% \& 10.1\% \& 9.2\% \& 8.2\% \& 7.3\% \& 6.4\% \& 6.4\% \& 5.5\% \& 4.6\% \& 4.6\% \& 3.6\% \& 3.6\% \& 3.6\% \& 3.6\% \& 11.4\% \\
\hline NOPAT \& \& 37.\% \& 36.7\% \& 27.8\% \& 24.6\% \& 21.5\% \& 18.6\% \& 15.7\% \& 12.9\% \& 10.1\% \& 9.2\% \& 8.2\% \& 7.3\% \& 6.4\% \& 6.4\% \& 5.5\% \& 4.6\% \& 4.6\% \& 3.6\% \& 3.6\% \& 3.6\% \& 3.6\% \& 11.4\% \\
\hline Unlevered free Cash Flow \& \& 105.1\% \& 6.1\% \& 36.7\% \& 48.8\% \& 53.6\% \& 53.0\% \& 49.9\% \& 46.1\% \& 42.3\% \& 38.5\% \& 35.1\% \& 7.3\% \& 6.4\% \& 6.4\% \& 5.5\% \& 4.6\% \& 4.6\% \& 3.6\% \& 3.6\% \& 3.6\% \& 3.6\% \& 21.3\% \\
\hline \multicolumn{24}{|l|}{Marsins:} \\
\hline Operating Income \& \& 29.8\% \& 30.5\% \& 30.9\% \& 31.1\% \& 31.4\% \& 31.5\% \& 31.6\% \& 31.7\% \& 31.8\% \& 31.8\% \& 31.9\% \& 31.9\% \& 31.9\% \& 32.0\% \& 32.0\% \& 32.0\% \& 32.0\% \& 32.0\% \& 32.1\% \& 32.1\% \& 32.1\% \& \\
\hline NOPAT \& \& 22.3\% \& 22.8\% \& 23.1\% \& 23.4\% \& 23.5\% \& 23.6\% \& 23.7\% \& 23.8\% \& 23.8\% \& 23.9\% \& 23.9\% \& 23.9\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.1\% \& \\
\hline Unlevered free Cash Flow \& \& 4.0\% \& 3.2\% \& 3.5\% \& 4.2\% \& 5.3\% \& 6.9\% \& 9.0\% \& 11.6\% \& 15.1\% \& 19.1\% \& 23.9\% \& 23.9\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.0\% \& 24.1\% \& \\
\hline Incremental Operating Margin \& \& 29.7\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& \\
\hline Incremental Capex \& \& 32.8\% \& 36.3\% \& 35.2\% \& 34.1\% \& 33.0\% \& 31.9\% \& 30.8\% \& 29.7\% \& 28.6\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& \\
\hline \multicolumn{24}{|l|}{Scenario Analysis:} \\
\hline \multicolumn{24}{|l|}{\multirow[t]{2}{*}{Net Sales Growt :}} \\
\hline \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \& \\
\hline Bear \& \& 37.1\% \& 34.3\% \& 27.6\% \& 24.7\% \& 21.9\% \& 19.0\% \& 16.2\% \& 13.3\% \& 10.5\% \& 9.5\% \& 8.6\% \& 7.6\% \& 6.7\% \& 6.7\% \& 5.7\% \& 4.8\% \& 4.8\% \& 3.8\% \& 3.8\% \& 3.8\% \& 3.8\% \& \\
\hline Base \& \& 37.1\% \& 34.6\% \& 29.0\% \& 26.0\% \& 23.0\% \& 20.0\% \& 17.\%\% \& 14.0\% \& 11.0\% \& 10.0\% \& 9.0\% \& 8.0\% \& 7.0\% \& 7.0\% \& 6.0\% \& 5.0\% \& 5.0\% \& 4.0\% \& 4.0\% \& 4.0\% \& 4.0\% \& \\
\hline Bull \& \& 37.1\% \& 34.9\% \& 30.5\% \& 27.3\% \& 24.2\% \& 21.0\% \& 17.9\% \& 14.7\% \& 11.6\% \& 10.5\% \& 9.5\% \& 8.4\% \& 7.4\% \& 7.4\% \& 6.3\% \& 5.3\% \& 5.3\% \& 4.2\% \& 4.2\% \& 4.2\% \& 4.2\% \& \\
\hline Super Bull \& \& 37.1\% \& 35.5\% \& 31.9\% \& 28.6\% \& 25.3\% \& 22.0\% \& 18.7\% \& 15.4\% \& 12.1\% \& 11.0\% \& 9.9\% \& 8.8\% \& 7.7\% \& 7.7\% \& 6.6\% \& 5.5\% \& 5.5\% \& 4.4\% \& 4.4\% \& 4.4\% \& 4.4\% \& \\
\hline \multicolumn{24}{|l|}{Incremental Operating Margin:} \\
\hline Super Bear \& \& 29.7\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& 32.4\% \& \\
\hline Bear \& \& 29.7\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& 34.2\% \& \\
\hline Base \& \& 29.7\% \& 36.0\% \& 36.0\% \& 36.0\% \& 36.\% \& 36.0\% \& 36.0\% \& 36.0\% \& 36.0\% \& 36.0\% \& 36.0\% \& 36.0\% \& 36.0\% \& 36.0\% \& 36.0\% \& 36.\% \& 36.0\% \& 36.\% \& 36.0\% \& 36.0\% \& 36.\% \& \\
\hline Bull \& \& 29.7\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& 37.8\% \& \\
\hline Super Bull \& \& 29.7\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& 39.6\% \& \\
\hline \multicolumn{24}{|l|}{Incremental Capex as a \% of Revenue:} \\
\hline Super Bear \& \& 32.8\% \& 36.3\% \& 35.2\% \& 34.1\% \& 33.0\% \& 31.9\% \& 30.8\% \& 29.7\% \& 28.6\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& 27.5\% \& \\
\hline Bear \& \& 32.8\% \& 34.7\% \& 33.6\% \& 32.6\% \& 31.5\% \& 30.5\% \& 29.4\% \& 28.4\% \& 27.3\% \& 26.3\% \& 26.3\% \& 26.3\% \& 26.3\% \& 26.3\% \& 26.3\% \& 26.3\% \& 26.3\% \& 26.3\% \& 26.3\% \& 26.3\% \& 26.3\% \& \\
\hline Base \& \& 32.8\% \& 33.0\% \& 32.0\% \& 31.0\% \& 30.0\% \& 29.0\% \& 28.0\% \& 27.0\% \& 26.0\% \& 25.0\% \& 25.0\% \& 25.0\% \& 25.0\% \& 25.0\% \& 25.0\% \& 25.0\% \& 25.0\% \& 25.0\% \& 25.0\% \& 25.0\% \& 25.0\% \& \\
\hline Bull \& \& 32.8\% \& 31.4\% \& 30.4\% \& 29.5\% \& 28.5\% \& 27.6\% \& 26.6\% \& 25.7\% \& 24.7\% \& 23.8\% \& 23.8\% \& 23.8\% \& 23.8\% \& 23.8\% \& 23.8\% \& 23.8\% \& 23.8\% \& 23.8\% \& 23.8\% \& 23.8\% \& 23.8\% \& \\
\hline Super Bull \& \& 32.8\% \& 29.7\% \& 28.8\% \& 27.9\% \& 27.0\% \& 26.1\% \& 25.2\% \& 24.3\% \& 23.4\% \& 22.5\% \& 22.5\% \& 22.5\% \& 22.5\% \& 22.5\% \& 22.5\% \& 22.5\% \& 22.5\% \& 22.5\% \& 22.5\% \& 22.5\% \& 22.5\% \& \\
\hline
\end{tabular}

| Amazon Web Services DCF |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ange this from 1 through 5 to toggle between scenarios |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Exhibit 1: AWS Discounted Cash Flow Model |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Scenario: Bear |  | Twelve Months Ended |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10/5/2022 |  | 31-Dec-21 | 31-Dec-22 | 31-Dec-23 | 31-Dec-24 | 31-Dec-25 | 31-Dec-26 | 31-Dec-27 | 31-Dec-28 | 31-Dec-29 | 31-Dec-30 | 31-Dec-31 | 31-Dec-32 | 1-Dec-33 | 31-Dec-34 | 31-Dec-33 | 31-Dec-36 | 31-Dec-37 | 31-Dec-38 | 31-Dec-39 | 31-Dec-4 | 31-Dec- | Terminal Value |
| Net Sales |  | \$62,202 | \$83,509 | \$106,515 | \$132,825 | \$161,847 | \$192,598 | \$223,702 | \$253,455 | \$279,941 | \$306,535 | \$332,74 | \$358,032 | \$381,841 | \$407,234 | \$430,446 | \$450,892 | \$472,310 | \$490,257 | \$508,887 | \$528,225 | \$548,29 |  |
| Operating Income |  | 18,532 | 25,819 | 33,687 | 42,685 | 52,611 | 63,127 | 73,765 | 83,940 | 92,999 | 102,094 | 111,057 | 119,706 | 127,849 | 136,533 | 144,471 | 151,464 | 158,789 | 164,927 | 171,298 | 177,912 | 184,777 |  |
| Less: Income Taxes | 25.0\% | (4,633) | (6,455) | (8,422) | (10,671) | $(13,153)$ | (15,782) | (18,441) | $(20,985)$ | $(23,250)$ | $(25,523)$ | (27,764) | (29,926) | (31,962) | $(34,133)$ | $(36,118)$ | $(37,866)$ | $(39,697)$ | $(41,232)$ | $(42,825)$ | $(44,478)$ | $(46,194)$ |  |
| NOPAT |  | 13,899 | 19,364 | 25,265 | 32,014 | 39,458 | 47,345 | 55,324 | 62,955 | 69,749 | 76,570 | 83,293 | 89,779 | 95,886 | 102,400 | 108,354 | 113,598 | 119,092 | 123,695 | 128,474 | 133,434 | 138,582 |  |
| Add: Depreciation and Amortization |  | 10,653 | 13,365 | 16,767 | 21,036 | 26,391 | 33,109 | 41,537 | 52,111 | 65,377 | 82,020 | 102,900 | 109,539 | 115,788 | 122,454 | 128,547 | 133,914 | 139,536 | 144,248 | 149,138 | 154,214 | 159,483 |  |
| Less: Capital Expenditures |  | $(22,047)$ | $(29,430)$ | $(37,160)$ | $(45,724)$ | $(54,866)$ | $(64,229)$ | $(73,374)$ | $(81,809)$ | (89,040) | $(96,021)$ | $(102,900)$ | $(109,539)$ | $(115,788)$ | (122,454) | $(128,547)$ | (133,914) | $(139,536)$ | $(144,248)$ | $(199,138)$ | $(154,214)$ | (159,483) |  |
| Unlevered free Cash Flow |  | \$2,505 | \$3,299 | \$4,873 | \$7,326 | \$10,983 | \$16,225 | \$23,487 | \$33,258 | \$46,087 | \$62,570 | \$83,293 | \$89,779 | \$95,886 | \$102,400 | \$108,354 | \$113,598 | \$119,092 | \$123,695 | \$128,474 | \$133,434 | \$138,582 | \$2,827,083 |
| Discount Rate | 10.0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Cap Rate | 5.0\% |
| Present Value of UFCF | \$904,772 | - | \$806 | \$4,542 | \$6,207 | \$8,459 | \$11,362 | \$14,953 | \$19,247 | \$24,245 | \$29,926 | \$36,218 | \$35,487 | \$34,453 | \$33,451 | \$32,180 | \$30,669 | \$29,227 | \$27,599 | \$26,061 | \$24,605 | \$23,230 | \$451,845 |
| Growh: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 20.-VCAGR |
| Net Sales |  | 37.1\% | 34.3\% | 27.6\% | 24.7\% | 21.9\% | 19.0\% | 16.2\% | 13.3\% | 10.5\% | 9.5\% | 8.6\% | 7.6\% | 6.7\% | 6.7\% | 5.7\% | 4.8\% | 4.8\% | 3.8\% | 3.8\% | 3.8\% | 3.8\% | 11.5\% |
| Operating Income |  | 37.0\% | 393\% | 30.5\% | 26.7\% | 23.3\% | 20.0\% | 16.9\% | 13.8\% | 10.8\% | 9.8\% | 8.8\% | 7.8\% | 6.8\% | 6.8\% | 5.8\% | 4.8\% | 4.8\% | 3.9\% | 3.9\% | 3.9\% | 3.9\% | 12.2\% |
| NOPAT |  | 37.0\% | 39.3\% | 30.5\% | 26.7\% | 23.3\% | 20.0\% | 16.9\% | 13.8\% | 10.8\% | 9.8\% | 8.8\% | 7.8\% | 6.8\% | 6.8\% | 5.8\% | 4.8\% | 4.8\% | 3.9\% | 3.9\% | 3.9\% | 3.9\% | 12.2\% |
| Unlevered free Cash flow |  | 105.1\% | 31.7\% | 47.7\% | 50.3\% | 49.9\% | 47.7\% | 44.8\% | 41.6\% | 38.6\% | 35.8\% | 33.1\% | 7.8\% | 6.8\% | 6.8\% | 5.8\% | 4.8\% | 4.8\% | 3.9\% | 3.9\% | 3.9\% | 3.9\% | 22.2\% |
| Marsins: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Income |  | 29.8\% | 30.9\% | 31.6\% | 32.1\% | 32.5\% | 32.8\% | 33.0\% | 33.1\% | 33.2\% | 33.3\% | 33.4\% | 33.4\% | 33.5\% | 33.5\% | 33.6\% | 33.6\% | 33.6\% | 33.6\% | 33.7\% | 33.7\% | 33.7\% |  |
| NOPAT |  | 22.3\% | 23.2\% | 23.7\% | 24.1\% | 24.4\% | 24.6\% | 24.7\% | 24.8\% | 24.9\% | 25.\% | 25.0\% | 25.1\% | 25.1\% | 25.1\% | 25.2\% | 25.2\% | 25.2\% | 25.2\% | 25.2\% | 25.3\% | 25.3\% |  |
| Unlevered Free Cash Flow |  | 4.0\% | 4.0\% | 4.6\% | 5.5\% | 6.8\% | 8.4\% | 10.5\% | 13.1\% | 16.5\% | 20.4\% | 25.0\% | 25.1\% | 25.1\% | 25.1\% | 25.2\% | 25.2\% | 25.2\% | 25.2\% | 25.2\% | 25.3\% | 25.3\% |  |
| Incremental Operating Margin |  | 29.7\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% |  |
| Incremental Capex |  | 32.8\% | 34.7\% | 33.6\% | 32.6\% | 31.5\% | 30.5\% | 29.4\% | 28.4\% | 27.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% |  |
| Scenario Analysis: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Sales Growth: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Super Bear |  | 37.1\% | 33.7\% | 26.1\% | 23.4\% | 20.7\% | 18.0\% | 15.3\% | 12.6\% | 9.9\% | 9.0\% | 8.1\% | 7.2\% | 6.3\% | 6.3\% | 5.4\% | 4.5\% | 4.5\% | 3.6\% | 3.6\% | 3.6\% | 3.6\% |  |
| Bear |  | 37.1\% | 34.3\% | 27.6\% | 24.7\% | 21.9\% | 19.0\% | 16.2\% | 13.3\% | 10.5\% | 9.5\% | 8.6\% | 7.6\% | 6.7\% | 6.7\% | 5.7\% | 4.8\% | 4.8\% | 3.8\% | 3.8\% | 3.8\% | 3.8\% |  |
| Base |  | 37.1\% | 34.6\% | 29.0\% | 26.0\% | 23.0\% | 20.0\% | 17.0\% | 14.0\% | 11.0\% | 10.0\% | 9.0\% | 8.0\% | 7.0\% | 7.0\% | 6.0\% | 5.0\% | 5.0\% | 4.0\% | 4.0\% | 4.0\% | 4.0\% |  |
| Bull |  | 37.1\% | 34.9\% | 30.5\% | 27.3\% | 24.2\% | 21.0\% | 17.9\% | 14.7\% | 11.6\% | 10.5\% | 9.5\% | 8.4\% | 7.4\% | 7.4\% | 6.3\% | 5.3\% | 5.3\% | 4.2\% | 4.2\% | 4.2\% | 4.2\% |  |
| Super Bull |  | 37.1\% | 35.5\% | 31.9\% | 28.6\% | 25.3\% | 22.0\% | 18.7\% | 15.4\% | 12.1\% | 11.0\% | 9.9\% | 8.8\% | 7.7\% | 7.7\% | 6.6\% | 5.5\% | 5.5\% | 4.4\% | 4.4\% | 4.4\% | 4.4\% |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Super Bear |  | 29.7\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% |  |
| Bear |  | 29.7\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 32.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\%, |  |
| Base |  | 29.7\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% |  |
| Bull |  | 29.7\% | 37.\%\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% |  |
| Super Bull |  | 29.7\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.\% |  |
| Incremental Capex as a\% of Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Super Bear |  | 32.8\% | 36.3\% | 35.2\% | 34.1\% | 33.0\% | 31.9\% | 30.8\% | 29.7\% | 28.6\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% |  |
| Bear |  | 32.8\% | 34.7\% | 33.\% | 32.6\% | 31.5\% | 30.5\% | 29.4\% | 28.4\% | 27.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% |  |
| Base |  | 32.8\% | 33.\% | 32.\% | 31.0\% | 30.0\% | 29.0\% | 28.0\% | 27.0\% | 26.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% |  |
| Bull |  | 32.8\% | 31.4\% | 30.4\% | 29.5\% | 28.5\% | 27.6\% | 26.6\% | 25.7\% | 24.7\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% |  |
| Super Bull |  | 32.8\% | 29.7\% | 28.8\% | 27.9\% | 27.0\% | 26.1\% | 25.2\% | 24.3\% | 23.4\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% |  |


| Amazon Web Services DCF |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3 - <--Change this from 1 through 5 to toggle between scenarios |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Exxibit 1: AWS Discounted Cash Flow Model |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Exhliot 1:AWS Discounted Cash fiow ModelScenaio: Base |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10/5/2022 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Sales |  | \$62,202 | \$83,724 | \$108,004 | \$136,085 | \$167,384 | \$200,861 | \$235,008 | \$267,909 | \$297,379 | \$327,116 | \$356,557 | \$885,081 | \$412,037 | \$440,880 | \$467,333 | \$490,699 | \$515,234 | \$535,844 | \$557,277 | \$579,568 | \$602,751 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Income |  | 18,532 | 26,280 | 35,021 | 45,130 | 56,398 | 68,449 | 80,742 | 92,586 | 103,196 | 113,901 | 124,500 | 134,769 | 144,473 | 154,856 | 164,379 | 172,791 | 181,624 | 189,043 | 196,759 | 204,784 | 213,130 |  |
| Less: Income Taxes NOPAT | 25.0\% | $(4,633)$ | $(6,570)$ | $(8,755)$ | $(11,282)$ | $(14,099)$ | $(17,112)$ | $(20,186)$ | $(23,147)$ | $(25,799)$ | $(28,475)$ | (31,125) | (33,692) | $(36,118)$ | (38,714) | (41,095) | $(43,198)$ | (45,406) | $(47,261)$ | $(49,190)$ | $(51,196)$ | (53,282) |  |
|  |  | 13,899 | 19,710 | 26,265 | 33,847 | 42,298 | 51,337 | 60,557 | 69,440 | 77,397 | 85,426 | 93,375 | 101,076 | 108,355 | 116,142 | 123,284 | 129,993 | 136,218 | 141,782 | 147,569 | 153,588 | 159,847 |  |
| Add: Depreciation and Amortization Less: Capital Expenditures Unlevered Free Cash Flow |  | 10,653 | 13,400 | 16,855 | 21,201 | 26,668 | 33,544 | 42,193 | 53,073 | 66,758 | 83,971 | 105,623 | 112,754 | 119,493 | 126,704 | 133,317 | 139,159 | 145,292 | 150,445 | 155,803 | 161,376 | 167,172 |  |
|  |  | (22,047) | (29,149) | (36,919) | $(45,624)$ | $(55,014)$ | (64,722) | $(74,283)$ | (83,166) | $(90,829)$ | (98,263) | (105,623) | (112,754) | (119,493) | $(126,704)$ | (133,317) | (139,159) | (145,292) | (150,445) | (155,803) | (161,376) | (167,172) |  |
|  |  | \$2,505 | \$3,961 | \$6,202 | \$9,425 | \$13,952 | \$20,159 | \$28,467 | \$39,346 | \$53,326 | \$71,134 | \$93,375 | \$101,076 | \$108,355 | \$116,142 | \$123,284 | \$129,593 | \$136,218 | \$141,782 | \$147,569 | \$153,588 | \$159,847 | \$3,260,884 |
| Discount Rate | 10.0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Cap Rate | 5.0\% |
| Present Value of UFCF | \$1,042,888 | - | \$968 | \$5,781 | \$7,885 | \$10,746 | \$14,116 | \$18,123 | \$22,770 | \$28,053 | \$34,022 | \$40,602 | \$39,953 | \$38,933 | \$37,940 | \$36,615 | \$34,987 | \$33,430 | \$31,635 | \$29,934 | \$28,321 | \$26,794 | \$521,179 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 20.Yr CAGR |
| $\begin{aligned} & \text { Growth: } \\ & \text { Net Sales } \end{aligned}$ |  | 37.1\% | 34.6\% | 29.0\% | 26.0\% | 23.0\% | 20.0\% | 17.0\% | 14.0\% | 11.0\% | 10.0\% | 9.0\% | 8.0\% | 7.0\% | 7.0\% | 6.0\% | 5.0\% | 5.0\% | 4.0\% | 4.0\% | 4.0\% | 4.0\% | 12.0\% |
| Operasating IncomeONOPAT |  | 37.0\% | 41.8\% | 33.3\% | 28.9\% | 25.0\% | 21.4\% | 18.0\% | 14.7\% | 11.5\% | 10.4\% | 9.3\% | 8.2\% | 7.2\% | 7.2\% | 6.1\% | 5.1\% | 5.1\% | 4.1\% | 4.1\% | 4.1\% | 4.1\% | 13.0\% |
|  |  | 37.0\% | 41.8\% | 33.3\% | 28.9\% | 25.0\% | 21.4\% | 18.0\% | 14.7\% | 11.5\% | 10.4\% | 9.3\% | 8.2\% | 7.2\% | 7.2\% | 6.1\% | 5.1\% | 5.1\% | 4.1\% | 4.1\% | 4.1\% | 4.1\% | 13.0\% |
| NOPAT |  | 105.1\% | 58.1\% | 56.6\% | 52.0\% | 48.\% | 44.5\% | 41.2\% | 38.2\% | 35.5\% | 33.4\% | 31.3\% | 8.2\% | 7.2\% | 7.2\% | 6.1\% | 5.1\% | 5.1\% | 4.1\% | 4.1\% | 4.1\% | 4.1\% | 23.1\% |
| Margens: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating IncomeNOPAT |  | 29.8\% | 31.4\% | 32.4\% | 33.2\% | 33.7\% | 34.1\% | 34.4\% | 34.6\% | 34.7\% | 34.8\% | 34.9\% | 35.0\% | 35.1\% | 35.1\% | 35.2\% | 35.2\% | 35.3\% | 35.3\% | 35.3\% | 35.3\% | 35.4\% |  |
|  |  | 22.3\% | 23.5\% | 24.3\% | 24.9\% | 25.3\% | 25.6\% | 25.8\% | 25.9\% | 26.0\% | 26.1\% | 26.2\% | 26.2\% | 26.3\% | 26.3\% | 26.4\% | 26.4\% | 26.4\% | 26.5\% | 26.5\% | 26.5\% | 26.5\% |  |
| Unlevered Free Cash Flow |  | 4.0\% | 4.7\% | 5.7\% | 6.9\% | 8.3\% | 10.0\% | 12.1\% | 14.7\% | 17.9\% | 21.7\% | 26.2\% | 26.2\% | 26.3\% | 26.3\% | 26.4\% | 26.4\% | 26.4\% | 26.5\% | 26.5\% | 26.5\% | 26.5\% |  |
| Incremental Operating Margin Incremental Capex |  | 29.7\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% |  |
|  |  | 32.8\% | 33.0\% | 32.0\% | 31.0\% | 30.0\% | 29.0\% | 28.0\% | 27.0\% | 26.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% |  |
| Scenario Analy cis: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Sales Growth: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Super Bear |  | 37.1\% | 33.7\% | 26.1\% | 23.4\% | 20.7\% | 18.0\% | 15.3\% | 12.6\% | 9.9\% | 9.0\% | 8.1\% | 7.2\% | 6.3\% | 6.3\% | 5.4\% | 4.5\% | 4.5\% | 3.6\% | 3.6\% | 3.6\% | 3.6\% |  |
| BearBase |  | 37.1\% | 34.3\% | 27.6\% | 24.7\% | 21.9\% | 19.0\% | 16.2\% | 13.3\% | 10.5\% | 9.5\% | 8.6\% | 7.6\% | 6.7\% | 6.7\% | 5.7\% | 4.8\% | 4.8\% | 3.8\% | 3.8\% | 3.8\% | 3.8\% |  |
|  |  | 37.1\% | 34.6\% | 29.0\% | 26.0\% | 23.\% | 20.0\% | 17.\% | 14.0\% | 11.0\% | 10.0\% | 9.0\% | 8.0\% | 7.0\% | 7.0\% | 6.0\% | 5.0\% | 5.0\% | 4.0\% | 4.0\% | 4.0\% | 4.0\% |  |
|  |  | 37.1\% | 34.9\% | 30.5\% | 27.3\% | 24.2\% | 21.0\% | 17.9\% | 14.7\% | 11.6\% | 10.5\% | 9.5\% | 8.4\% | 7.4\% | 7.4\% | 6.3\% | 5.3\% | 5.3\% | 4.2\% | 4.2\% | 4.2\% | 4.2\% |  |
| Super Bull |  | 37.1\% | 35.5\% | 31.9\% | 28.6\% | 25.3\% | 22.0\% | 18.7\% | 15.4\% | 12.1\% | 11.0\% | 9.9\% | 8.8\% | 7.7\% | 7.7\% | 6.5\% | 5.5\% | 5.5\% | 4.4\% | 4.4\% | 4.4\% | 4.4\% |  |
| Incremental Operating Margin: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Super Bear |  | 29.7\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% |  |
| BeerBearBase |  | 29.7\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% |  |
|  |  | 29.7\% | 36.0\% | 36.0\% | 36.0\% | 36.\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.\% | 36.0\% | 36.\% | 36.0\% | 36.\% | 36.\% |  |
| ( ${ }^{\text {Base }}$ Bull |  | 29.7\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% |  |
| Super Bull |  | 29.7\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% |  |
| Incremental Capex as a\% of Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bear |  | 32.8\% | 34.7\% | 33.6\% | 32.6\% | 31.5\% | 30.5\% | 29.4\% | 28.4\% | 27.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% |  |
| Base |  | 32.8\% | 33.0\% | 32.0\% | 31.0\% | 30.\% | 29.0\% | 28.\% | 27.\% | 26.0\% | 25.\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% |  |
| Bull Super Bull |  | 32.8\% | 31.4\% | 30.4\% | 29.5\% | 28.5\% | 27.5\% | 26.5\% | 25.7\% | 24.7\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% |  |
|  |  | 32.8\% | 29.7\% | 28.8\% | 27.9\% | 27.0\% | 26.1\% | 25.2\% | 24.3\% | 23.4\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% |  |



| Exibitit : AWS Discounted Cash Flow Model |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Scenario: | Super Bull |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  | Tweve Mont | hs End |  |  |  |  |  |  |  |  |  |  |  |  |
| 10/5/2022 |  | 31-Dec-21 | 31-Dec-22 | 31-Dec-23 | 31-Dec-24 | 31-Dec-25 | 31-Dec-26 | 31-Dec-27 | 31-Dec-28 | 31-Dec-29 | 31-Dec-30 | 31-Dec-31 | 31-Dec-32 | 31-Dec-33 | 31-Dec-34 | 31-Dec-35 | 31-Dec-36 | 31-Dec-37 | 31-Dec-38 | 31-Dec-39 | 31-Dec-40 | 31-De-41 | Terminal Value |
| Net Sales |  | \$62,202 | \$84,262 | \$111,141 | \$142,928 | \$179,089 | \$218,488 | \$259,346 | \$299,285 | \$335,498 | \$372,403 | \$409,271 | \$445,287 | \$479,574 | \$516,501 | \$550,590 | \$580,873 | \$612,821 | \$639,785 | \$667,935 | \$697,324 | \$728,007 |  |
| Operating Income |  | 18,532 | 27,268 | 37,912 | 50,999 | 64,819 | 80,421 | 96,601 | 112,417 | 126,757 | 141,372 | 155,971 | 170,234 | 183,811 | 198,434 | 211,934 | 223,926 | 236,577 | 247,255 | 258,402 | 270,040 | 288,191 |  |
| Less: Income Taxes | 25.0\% | $(4,633)$ | (6,817) | (9,478) | $(12,625)$ | $(16,20)$ | $(20,105)$ | $(2,150)$ | $(28,104)$ | $(31,689)$ | $(35,343)$ | (38,993) | $(42,558)$ | $(45,953)$ | $(4,609)$ | $(52,983)$ | $(55,881)$ | $(59,144)$ | (61,814) | (64,601) | $(67,510)$ | (70,548) |  |
| NOPAT |  | 13,899 | 20,451 | 28,434 | 37,875 | 48,614 | 60,316 | 72,451 | 84,313 | 95,068 | 106,029 | 116,978 | 127,675 | 137,858 | 148,826 | 158,950 | 167,944 | 177,433 | 185,411 | 193,802 | 202,530 | 211,643 |  |
| Add: Depreciation and Amortization |  | 10,653 | 13,458 | 17,003 | 21,880 | 27,137 | 34,283 | 43,312 | 54,717 | 69,127 | 87,331 | 110,329 | 118,433 | 126,147 | 134,456 | 142,126 | 148,940 | 156,128 | 162,195 | 168,529 | 175,141 | 182,045 |  |
| Less: Capital Expenditures |  | (22,047) | $(28,599)$ | $(36,340)$ | $(45,209)$ | (54,972) | $(65,255)$ | $(75,551)$ | $(85,256)$ | (99,730) | (102,034) | $(110,329)$ | (118,433) | $(126,147)$ | $(134,456)$ | (142,126) | (148,940) | (156,128) | $(162,195)$ | (168,529) | (175,141) | (182,045) |  |
| Unlevered free Cash Flow |  | \$2,505 | \$5,310 | \$9,097 | \$14,146 | \$20,779 | \$29,344 | \$40,211 | \$53,773 | \$70,464 | \$91,326 | \$116,978 | \$127,675 | \$137,858 | \$148,826 | \$158,950 | \$167,944 | \$177,433 | \$185,441 | \$193,802 | \$202,530 | \$211,643 | \$4,317,517 |
| Discount Rate | 10.0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Cap Rate | 5.0\% |
| Present Value of UFCF | \$1,374,928 | - | \$1,298 | \$8,49 | \$11,986 | \$16,005 | \$20,548 | \$25,599 | \$31,120 | \$37,069 | \$43,679 | \$50,865 | \$50,466 | \$49,535 | \$48,617 | \$47,207 | \$45,341 | \$43,545 | \$41,376 | \$39,313 | \$37,346 | \$35,476 | \$690,057 |
| Growth: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 20-Yr CAGR |
| Net Sales |  | 37.1\% | 35.5\% | 31.9\% | 28.6\% | 25.3\% | 22.0\% | 18.7\% | 15.4\% | 12.1\% | 11.0\% | 9.9\% | 8.8\% | 7.7\% | 7.7\% | 6.6\% | 5.5\% | 5.5\% | 4.4\% | 4.4\% | 4.4\% | 4.4\% | 13.1\% |
| Operating Income |  | 37.\% | 47.1\% | 39.0\% | 33.2\% | 28.4\% | 24.1\% | 20.1\% | 16.4\% | 12.8\% | 11.5\% | 10.3\% | 9.1\% | 8.0\% | 8.0\% | 6.8\% | 5.7\% | 5.6\% | 4.5\% | 4.5\% | 4.5\% | 4.5\% | 14.6\% |
| NOPAT |  | 37.\% | 47.1\% | 39.0\% | 33.2\% | 28.4\% | 24.1\% | 20.1\% | 16.4\% | 12.8\% | 11.5\% | 10.3\% | 9.1\% | 8.0\% | 8.0\% | 6.8\% | 5.7\% | 5.6\% | 4.5\% | 4.5\% | 4.5\% | 4.5\% | 14.6\% |
| Unlevered free Cash flow |  | 105.1\% | 112.\% | 71.3\% | 55.5\% | 46.9\% | 41.2\% | 37.\% | 33.7\% | 31.0\% | 29.6\% | 28.1\% | 9.1\% | 8.0\% | 8.0\% | 6.8\% | 5.7\% | 5.6\% | 4.5\% | 4.5\% | 4.5\% | 4.5\% | 24.8\% |
| Mareins: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Income |  | 29.8\% | 32.4\% | 34.1\% | 35.3\% | 36.2\% | 36.8\% | 37.2\% | 37.6\% | 37.8\% | 38.0\% | 38.1\% | 38.2\% | 38.3\% | 38.4\% | 38.5\% | 38.5\% | 38.6\% | 38.6\% | 38.7\% | 38.7\% | 38.\% |  |
| NOPAT |  | 22.3\% | 24.3\% | 25.6\% | 26.5\% | 27.1\% | 27.6\% | 27.9\% | 28.2\% | 28.3\% | 28.5\% | 28.6\% | 28.7\% | 28.7\% | 28.\% | 28.9\% | 28.9\% | 29.0\% | 29.\% | 29.0\% | 29.0\% | 29.1\% |  |
| Unlevered free Cash Flow |  | 4.0\% | 6.3\% | 8.2\% | 9.9\% | 11.6\% | 13.4\% | 15.5\% | 18.0\% | 21.0\% | 24.5\% | 28.6\% | 28.7\% | 28.7\% | 28.\% | 28.9\% | 28.9\% | 29.0\% | 29.0\% | 29.0\% | 29.0\% | 29.1\% |  |
| Incremental Operating Margin |  | 29.7\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% |  |
| Incremental Capex |  | 32.8\% | 29.7\% | 28.8\% | 27.9\% | 27.0\% | 26.1\% | 25.2\% | 24.3\% | 23.4\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% |  |
| Stenario Analysis: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Sales Growth: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Super Bear |  | 37.1\% | 33.7\% | 26.1\% | 23.4\% | 20.7\% | 18.0\% | 15.3\% | 12.6\% | 9.9\% | 9.0\% | 8.1\% | 7.2\% | 6.3\% | 6.3\% | 5.4\% | 4.5\% | 4.5\% | 3.6\% | 3.6\% | 3.6\% | 3.6\% |  |
| Bear |  | 37.1\% | 34.3\% | 27.6\% | 24.7\% | 21.9\% | 19.0\% | 16.2\% | 13.3\% | 10.5\% | 9.5\% | 8.6\% | 7.6\% | 6.7\% | 6.7\% | 5.7\% | 4.8\% | 4.8\% | 3.8\% | 3.8\% | 3.8\% | 3.8\% |  |
| Base |  | 37.1\% | 34.6\% | 29.0\% | 26.0\% | 23.0\% | 20.0\% | 17.0\% | 14.0\% | 11.0\% | 10.0\% | 9.0\% | 8.0\% | 7.0\% | 7.0\% | 6.0\% | 5.0\% | 5.0\% | 4.0\% | 4.0\% | 4.0\% | 4.0\% |  |
| Bull |  | 37.1\% | 34.9\% | 30.5\% | 27.3\% | 24.2\% | 21.0\% | 17.9\% | 14.7\% | 11.6\% | 10.5\% | 9.5\% | 8.4\% | 7.4\% | 7.4\% | 6.3\% | 5.3\% | 5.3\% | 4.2\% | 4.2\% | 4.2\% | 4.2\% |  |
| Super Bull |  | 37.1\% | 35.5\% | 31.9\% | 28.6\% | 25.3\% | 22.0\% | 18.7\% | 15.4\% | 12.1\% | 11.0\% | 9.9\% | 8.8\% | 7.7\% | 7.7\% | 6.6\% | 5.5\% | 5.5\% | 4.4\% | 4.4\% | 4.4\% | 4.4\% |  |
| Incremental Operating Margin: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Super Bear |  | 29.7\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% | 32.4\% |  |
| Bear |  | 29.7\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% | 34.2\% |  |
| Base |  | 29.7\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.\% | 36.0\% | 36.\% | 36.0\% | 36.0\% | 36.0\% | 36.0\% | 36.\% | 36.\% | 36.\% | 36.\% | 36.0\% | 36.0\% | 36.\% |  |
| Bull |  | 29.7\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% | 37.8\% |  |
| Super Bull |  | 29.7\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.\% | 39.6\% | 39.\% | 39.6\% | 39.6\% | 39.6\% | 39.6\% | 39.\% |  |
| Incremental Capex as a \% of Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Super Bear |  | 32.8\% | 36.3\% | 35.2\% | 34.1\% | 33.0\% | 31.9\% | 30.8\% | 29.7\% | 28.6\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% | 27.5\% |  |
| Bear |  | 32.8\% | 34.7\% | 33.6\% | 32.6\% | 31.5\% | 30.5\% | 29.4\% | 28.4\% | 27.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% | 26.3\% |  |
| Base |  | 32.8\% | 33.0\% | 32.0\% | 31.0\% | 30.0\% | 29.0\% | 28.0\% | 27.0\% | 26.0\% | 25.\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.0\% | 25.\% | 25.0\% | 25.0\% | 25.0\% | 25.\% |  |
| Bull |  | 32.8\% | 31.4\% | 30.4\% | 29.5\% | 28.5\% | 27.6\% | 26.6\% | 25.7\% | 24.7\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% | 23.8\% |  |
| Super Bull |  | 32.8\% | 29.7\% | 28.8\% | 27.9\% | 27.0\% | 26.1\% | 25.2\% | 24.3\% | 23.4\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% | 22.5\% |  |

